

Consolidated Financial Highlights

Innovation

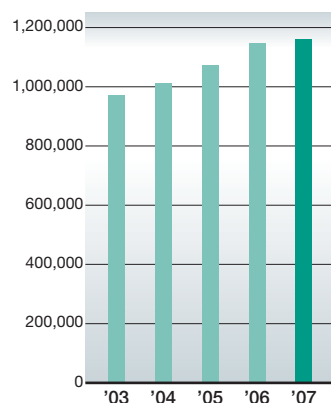
Years Ended March 31

	Millions of Yen			Thousands of U.S. Dollars
	2007	2006	2005	2007
Operating revenues	¥1,161,568	¥1,144,961	¥1,071,903	\$9,839,624
Operating costs	1,064,044	1,043,372	998,786	9,013,501
Selling, general and administrative expenses	30,363	32,868	21,914	257,203
Operating income	67,161	68,721	51,203	568,920
Income before income taxes and minority interests	66,825	7,712	61,741	566,078
Income taxes	32,470	31,276	27,959	275,052
Net income (loss)	33,813	(23,968)	33,848	286,433
	Yen			U.S. Dollars
Per share of common stock:				
Basic net income (loss)	¥ 75.59	¥ (53.47)	¥ 74.02	\$ 0.64
Diluted net income	74.00		72.48	0.63
Cash dividends	20.00	20.00	18.00	0.17
	Millions of Yen			Thousands of U.S. Dollars
Working capital	¥ 140,377	¥ 123,483	¥ 80,843	\$1,189,129
Total shareholders' equity	445,263	423,690	458,792	3,771,817
Total assets	829,721	793,222	676,156	7,028,556
Capital expenditures	48,881	48,865	40,966	414,071
Depreciation and amortization	40,150	35,003	37,146	340,109
Takkyubin Delivery Volume (Millions of parcels)	1,174	1,128	1,063	—

Note: U.S. dollar amounts have been translated, for convenience only, at the rate of ¥118.05 to U.S.\$1.

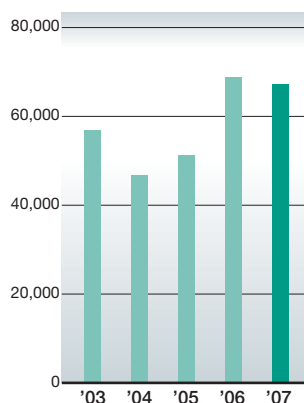
Operating Revenues

(Millions of Yen)



Operating Income

(Millions of Yen)



Net Income (Loss)

(Millions of Yen)

