

Consolidated Balance Sheets

March 31, 2010 and 2009

ASSETS	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2010	2009	2010
CURRENT ASSETS:			
Cash (Notes 2.d and 12)	¥ 189,658	¥ 179,753	\$ 2,038,455
Notes and accounts receivable (Note 12):			
Trade	145,895	138,405	1,568,088
Installment (Note 3)	52,945	62,062	569,060
Lease (Note 11)	17,363	19,778	186,616
Allowance for doubtful accounts	(4,692)	(5,405)	(50,436)
Inventories (Note 4)	2,511	2,388	26,988
Deferred tax assets (Note 10)	18,710	18,017	201,098
Prepaid expenses and other current assets	20,810	20,711	223,670
Total current assets	443,200	435,709	4,763,539
PROPERTY, PLANT AND EQUIPMENT—At cost:			
Land (Note 6)	181,480	177,761	1,950,563
Buildings and structures (Note 6)	263,633	261,077	2,833,543
Vehicles	178,961	177,590	1,923,485
Leased assets (Note 11)	16,840	15,338	180,992
Machinery and equipment	101,996	96,183	1,096,262
Construction in progress	4,009	638	43,086
Others	2,907	1,627	31,247
Total	749,826	730,214	8,059,178
Accumulated depreciation	(394,634)	(371,409)	(4,241,548)
Net property, plant and equipment	355,192	358,805	3,817,630
INVESTMENTS AND OTHER ASSETS:			
Investment securities (Notes 5 and 12)	21,398	18,930	229,984
Investments in and advances to non-consolidated subsidiaries and affiliates, net of valuation allowance of ¥406 million (\$4,364 thousand) in 2010 and ¥91 million in 2009	5,262	731	56,559
Long-term loans	1,515	2,014	16,286
Lease deposits	22,800	24,617	245,060
Deferred tax assets (Note 10)	15,152	15,458	162,850
Other assets	14,122	13,342	151,787
Total investments and other assets	80,249	75,092	862,526
TOTAL	¥ 878,641	¥ 869,606	\$ 9,443,695

See notes to consolidated financial statements.

LIABILITIES AND EQUITY	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2010	2009	2010
CURRENT LIABILITIES:			
Short-term bank loans (Notes 7 and 12)	¥ 18,847	¥ 14,450	\$ 202,564
Current portion of long-term debt (Notes 7 and 12)	16,543	32,889	177,808
Notes and accounts payable (Note 12):			
Trade	113,889	117,899	1,224,084
Construction	23,301	10,432	250,437
Income taxes payable	18,694	17,569	200,925
Employees' savings deposits	3,639	3,382	39,118
Accrued expenses	55,752	52,487	599,229
Deferred profit on installment sales (Note 3)	8,645	11,556	92,915
Other current liabilities	18,000	15,108	193,463
Total current liabilities	277,310	275,772	2,980,543
LONG-TERM LIABILITIES:			
Long-term debt (Notes 7, 12 and 13)	46,208	60,088	496,649
Long-term accounts payable	27	15,770	286
Liability for employees' retirement benefits (Note 8)	27,862	28,397	299,469
Retirement allowances for directors and corporate auditors	8	8	85
Deferred tax liabilities (Note 10)	905	573	9,730
Other long-term liabilities	2,848	2,739	30,606
Total long-term liabilities	77,858	107,575	836,825
COMMITMENTS AND CONTINGENT LIABILITIES (Notes 11 and 14)			
EQUITY (Notes 9 and 17):			
Common stock—authorized, 1,787,541,000 shares in 2010 and 2009; issued, 468,052,892 shares in 2010 and 457,315,176 shares in 2009	127,235	120,729	1,367,528
Capital surplus	121,315	114,814	1,303,905
Retained earnings	288,408	266,035	3,099,831
Unrealized gain on available-for-sale securities	3,197	1,552	34,358
Foreign currency translation adjustments	(739)	(877)	(7,941)
Treasury stock—at cost, 14,282,503 shares in 2010 and 14,227,149 shares in 2009	(26,506)	(26,438)	(284,886)
Total	512,910	475,815	5,512,795
Minority interests	10,563	10,444	113,532
Total equity	523,473	486,259	5,626,327
TOTAL	¥878,641	¥869,606	\$9,443,695