

Consolidated Balance Sheet

March 31, 2017

ASSETS	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2017	2016	2017
CURRENT ASSETS:			
Cash and cash equivalents (Notes 2.d and 14)	¥ 230,129	¥ 249,594	\$ 2,051,241
Notes and accounts receivable (Note 14):			
Trade	208,131	197,382	1,855,165
Installment (Note 4)	46,142	43,648	411,280
Lease (Note 13)	50,777	48,894	452,601
Allowance for doubtful accounts	(1,283)	(1,079)	(11,433)
Inventories (Note 5)	2,775	2,858	24,735
Deferred tax assets (Note 12)	20,684	14,907	184,370
Prepaid expenses and other current assets	29,155	27,778	259,870
Total current assets	586,510	583,982	5,227,829
PROPERTY, PLANT AND EQUIPMENT—At cost:			
Land	178,621	176,139	1,592,127
Buildings and structures	341,134	326,889	3,040,683
Vehicles	194,073	196,054	1,729,860
Machinery and equipment	123,569	126,243	1,101,430
Leased assets (Note 13)	16,449	15,411	146,615
Construction in progress	11,749	23,538	104,725
Others	23,492	21,700	209,396
Total	889,087	885,974	7,924,836
Accumulated depreciation	(484,017)	(480,332)	(4,314,260)
Net property, plant and equipment	405,070	405,642	3,610,576
INVESTMENTS AND OTHER ASSETS:			
Investment securities (Notes 6 and 14)	32,588	30,329	290,474
Investments in and advances to unconsolidated subsidiaries and affiliates (Note 14)	22,086	1,169	196,859
Long-term loans	968	1,010	8,631
Software	18,149	14,526	161,772
Lease deposits	16,232	16,453	144,683
Deferred tax assets (Note 12)	26,643	27,008	237,481
Other assets (Notes 2.k and 9)	6,426	9,318	57,271
Total investments and other assets	123,092	99,813	1,097,171
TOTAL	¥1,114,672	¥1,089,437	\$ 9,935,576

See notes to consolidated financial statements.

LIABILITIES AND EQUITY	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2017	2016	2017
CURRENT LIABILITIES:			
Short-term bank loans (Notes 8 and 14)	¥ 20,098	¥ 23,615	\$ 179,143
Current portion of long-term debt (Notes 8, 14 and 15)	43,304	34,829	385,987
Notes and accounts payable (Note 14):			
Trade	155,736	148,456	1,388,147
Other	8,680	14,461	77,365
Income taxes payable	14,400	19,783	128,353
Accrued expenses	68,166	62,508	607,591
Deferred profit on installment sales (Notes 4 and 14)	6,010	5,895	53,571
Provision for special wage payments (Note 2.j)	15,129		134,854
Other current liabilities (Note 10)	40,326	38,551	359,445
Total current liabilities	371,849	348,098	3,314,456
LONG-TERM LIABILITIES:			
Long-term debt (Notes 8, 14 and 15)	114,767	115,903	1,022,966
Liability for employees' retirement benefits (Notes 2.k and 9)	70,952	71,551	632,428
Deferred tax liabilities (Note 12)	3,162	2,800	28,187
Other long-term liabilities (Note 10)	8,383	7,230	74,725
Total long-term liabilities	197,264	197,484	1,758,306
COMMITMENTS LIABILITIES (Note 13)			
EQUITY (Notes 11 and 19):			
Common stock—authorized, 1,787,541,000 shares in 2017 and 2016; issued, 411,339,992 shares in 2017 and 2016	127,235	127,235	1,134,101
Capital surplus	36,813	36,813	328,132
Retained earnings	409,271	402,376	3,648,015
Treasury stock—at cost, 17,062,391 shares in 2017 and 12,823,544 shares in 2016	(39,078)	(29,076)	(348,314)
Accumulated other comprehensive income:			
Unrealized gain on available-for-sale securities	10,975	9,790	97,826
Foreign currency translation adjustments	(423)	751	(3,770)
Remeasurements of defined employees' retirement benefit plans (Notes 2.k and 9)	(5,614)	(10,068)	(50,041)
Total	539,179	537,821	4,805,949
Non-controlling interests	6,380	6,034	56,865
Total equity	545,559	543,855	4,862,814
TOTAL	¥1,114,672	¥1,089,437	\$9,935,576